

TRAINING SCHEDULE: 21 to 28 February 2026



INTRODUCTION TO THE PROGRAMME IN NEW DELHI

The Prime Minister Sh. Narendra Modi's call of 'Vikasit Bharat' by 2047 is extremely significant. He has rightly said that for a developed India, trust and credibility are critical and the ultimate aim for any civilised nation is to usher in a corruption free society. The roadmap to a developed India definitely lies in striving for a corruption free nation and a multipronged strategy of preventive, punitive and participative vigilance coupled with high integrity and moral values constitute the holistic approach for the way forward. The initiative of optimizing the use of technology including Artificial Intelligence is bound to be a deciding factor in eradication of corruption from public life as technology would ensure elimination of human intervention and use of discretion in decision making process, which would help in equal opportunities to all and cherished dream of a developed nation, based on ethical conduct will be realized.

ABOUT PARI, NEW DELHI, INDIA

Parliamentary and Administrative Research Institute (PARI) was established with a view to undertake meaningful research on parliamentary and administrative issues in India and provide capacity building courses to enable the stakeholders to deal with governance efficiently. The capacity building courses are tailor-made for officers working in Central Government Ministries/ Departments, Autonomous Bodies, PSEs & State Assembly/Council secretariats and State Governments.

We have recorded a successful execution of many international capacity building courses namely:

- i. The Leadership programme on Public Health Policy Administration in Parliamentary Democracy in collaboration with DODS Parliamentary Communication, London, the U.K.
- ii. The Leadership Programme on Mental Health Systems Development and Public Health Policy in collaboration with School of Population and Global Health, University of Melbourne, Australia.
- iii. The Leadership programme on Public Policy Management in Parliamentary Democracy in collaboration with The John Curtin Institute of Public Policy, Perth, Australia and,
- iv. Leadership Programme on Anti-Corruption and Good Governance in collaboration with International Anti-Corruption Academy, Laxenburg, Vienna, Austria.

TRAINING MODULE

The Course on training in Leadership Programme on Anti-Corruption and Good Governance in the Era of Artificial Intelligence (AI) to be organized in New Delhi and Vienna, Austria (1 day in New Delhi and 5 days in Austria). This is a joint international training programme meant only for Mid and Senior level officers/executives in the Ministries/ Departments and Autonomous Bodies under Central and State Governments including State Legislative Assemblies in India. The course fee, travel charges and hotel charges in New Delhi and Vienna, Austria are to be paid by the sponsoring/nominating Organisations/Institutions.

New Delhi Accommodation

The outstation participants will have to arrange their accommodation in New Delhi on their own. The fee quoted by PARI does not include accommodation and local conveyance during the training period in New Delhi.

Travel Arrangement

The Sponsoring/Nominating organisations will bear the cost for the participants' domestic travel and local conveyance for attending training programme in New Delhi.

UPCOMING BATCH

Tailor-Made Leadership Training Programme on Anti-Corruption and Good Governance in the Era of Artificial Intelligence at New Delhi, India

Batch - IV: 21 to 28 February 2026

Orientation Programme Course Schedule (21 February 2026)

DATE/DAY	TIME	TOPIC	FACULTY/TRAINER	
Saturday 21 Feb 2026	10:20 am to 10:30 am	Registration & Welcoming the Delegates; Introduction to the Course	Dr. Sulagna Chattopadhyay , Director, PARI	
	10:30 am to 12:00 pm	An overview of Leadership and Good Governance for Corruption free Environment, Conflict of Interests with Suitable Case Studies.	Dr. Garima Bhagat Lohani, IRS, Joint Secretary, Department of Defence Production, GOI	
	12:00 pm to 01:30 pm	Cyber Crime and Fraud as a Tool to Facilitate Corruption and role of Artificial Intelligence (AI) in tackling Corruption.	Dr. Muktesh Chander, IPS (Retd.), Special Monitor for Cybercrime and Artificial Intelligence, National Human Rights Commission of India	
	01:30 pm to 02:30 pm	Lunch Break		
	02:30 pm to 04:00 pm	Public Procurement, Including e-procurement; Common Malpractices and Irregularities; Preventive Measures to Tackle Problem Areas	Shri Anil Singhal, (IRSS Retd.), Ex General Manager NW Railway & Ex Chief Technical Examiner, CVC	
	04:00 pm to 04:30 pm	Dos and Don'ts; and Details about Facilities and Guidelines while in Vienna, Austria	Dr. Narmadeshwar Prasad Director, PARI	
	04.30 pm to 04.45 pm Tea Break and Valediction			
Sunday 22 Feb 2026	<u> </u>	Departure for Vienna, Austria by Al 153 (Non Stop) at 13:40 hrs from IGI, New Delhi and Arrival in Vienna at 18:30 hrs.		



Indian officers attending (First Batch) the Tailor Made Leadership programme on Anti-Corruption and Good Governance during 4-8 March 2024 at Laxenburg, Vienna, Austria.

NEW DELHI, INDIA: LECTURERS' OVERVIEW



Shri Sanjay Shrivastava, IAS (Retd.), Former Election Commissioner, Delhi and Chandigarh

Shri Sanjay Shrivastava is an IAS officer of the 1980 batch, of the UT cadre. He had a long and extremely successful career working in different capacities in the state and central governments spanning over a period of more than 4 decades. He has an MBA from Southern Cross University in Lismore, Australia. He mainly served in Manipur before coming to Delhi on Central Deputation to serve as a PS to a Central Minister and later worked in the Ministry of Health and Family Welfare as Deputy Secretary and Director. He served as Director of Vigilance-cum-Joint Commissioner of Police in the Anti-corruption Cell, Govt. of NCT Delhi from 1994-2000. He also held additional charge of CVO in Delhi Electric Supply Undertaking and Labour Commissioner in the Govt. of NCT Delhi. Shri Shrivastava worked as Secretary of Services and Administrative Reforms in the Delhi Govt., Chief Secretary of Goa and Chief Secretary, Govt. of Delhi, Vice Chairman, of Delhi Development Authority, and Secretary of coordination, Security, and Public Grievances, Govt. of India. Last but not least he worked as State Election Commissioner of Delhi and Chandigarh from 2016 to 2022.



Dr. Muktesh Chander, IPS (Retd.), Special Monitor for Cybercrime and Artificial Intelligence, National Human Rights Commission of India.

Dr. Muktesh Chander joined Indian Police Service in 1988 and have served as Head of Delhi Traffic Police and DGP Goa, Special Commissioner, Technology Management, Delhi Police. Apart from a Bachelor of Engineering, he also hold several other educational qualifications such as Ph.D. in cyber security from IIT Delhi, LLB, MA(Criminology,) Diploma in Cyber Laws and Diploma in Human Resource Management. He is a Chevening Cybersecurity Fellow from Cranfileld University, UK and elected fellow of IETE and Institution of Engineers India. He has been awarded Police Medal for Meritorious Service, President's Police Medal for Distinguished Service, United Nations Service medal, Ati Utkrish Sewa Medal and many more awards and medals. He had served in United Nation as Police Observer in Bosnia and Herzegovina for one year. He has also done Hostage Negotiation course at Louisiana State Police Academy, USA and Law Enforcement Executive Development Course with FBI, Los Angeles, His expertise is in the following fields with more than 33 years of experience in Indian Police Service. Law enforcement, Cyber crime investigation, Law, Cyber Law, Information security, Critical Information Infrastructure Protection, Criminology, Technology Management and Project Implementation, Victimology, Urban Traffic Management, Intelligent Traffic Management System, Safe/Smart City, VVIP Security. At present he is working as Special Monitor for Cybercrime and Artificial Intelligence at National Human Rights Commission, Government of India.



Shri Anil Singhal, IRSS Retd., Ex General Manager NW Railway & Ex Chief Technical Examiner, CVC

Shri Anil Singhal belongs to Indian Railways Stores Services of the 1978 batch. He worked as General Manager, at North Western Railways and as CTE in the Central Vigilance Commission (CVC). He worked in senior positions in Railways like Executive Director, Railway Board, DRM Madurai, GM and GGM RITES etc. He has worked as a Procurement Consultant at the World Bank, Dhaka office, and several World Bank-funded projects in Sri Lanka and Gambia. Shri Singhal has a rich experience of over 36 years in Public Procurement and General Management. He has been delivering talks in World Bank-sponsored trainings, Institutes like the Indian Institute of Materials Management, Indian Railway Institute of Logistics and Materials Management, National Institute of Financial Management, and a wide spectrum of government organizations and PSUs.



Dr. Garima Bhagat, IRS, Joint Secretary, Dept. of Defence Production, Gol.

Dr. Garima Lohani Bhagat is presently working as Joint Secretary in Department of Defence Production, Government of India. She has worked as Joint Secretary (Audit & Judicial), CBDT, Ministry of Finance where she dealt with all policy matters relating to income tax litigation and its management, all matters related to the PAC and CAG and other sections of the Income tax Act that are allocated to this Division. She is an Indian Revenue Service Officer of 1996 Batch in the rank of Principal Commissioner of Income Tax. In 2024 she received the prestigious Finance Minister Award for Meritorious Service in Income tax Deptt. She has served as Chief Vigilance Officer in Employees' State Insurance Corporation (ESIC). She has also served as Joint Director General in the Competition Commission of India, the apex antitrust body, dealing with investigation of various types of anti-competitive market practices and frauds in procurement such as investigation of cartels, abuse of market dominance in diverse sectors of economy such as airlines, railways, power consultancy market, pharma, coal, automobile manufacturing etc. She has been assigned important and sensitive investigations by CVC from time to time including being member of the core group on developing e-learning for vigilance functionaries. She has been a regular visiting faculty in various apex training institutions of the Govt. of India such as, National Police Academy, ISTM etc. She has recently been awarded her Ph D degree from IIT Delhi on "Modelling the Integrity Climate of Procurement in Public Organizations "and has been awarded Distinction in Doctoral Research given to a tiny fraction of PhDs of IIT Delhi.

PARI Management



Shri S. Bal Shekar Chief Course Director, PARI & Former Secretary General, Lok Sabha, Parliament of India

Shri S. Bal Shekar has a rich experience of 33 years in the Administrative/ Executive/ Legislative/ Committee services in the Indian Parliament including being Chief of Protocol and Conference Branch involving event management and visits to various countries on conference duty as Secretary to Parliamentary delegations. He has rendered advice on various matters of Parliamentary practice and procedure to the Hon'ble Speaker and to the Lok Sabha. Being the head of the Lok Sabha Secretariat, he has handled all aspects of administrative work of the Secretariat consisting of about 3000 employees. He has been a permanent faculty member of the Bureau of Parliamentary Studies and Training, which is an institution under the Lok Sabha imparting training to members of parliament, speakers and officers of parliament from various countries all over the world. He has organized several international and national level conferences on parliamentary matters, apart from organizing various ceremonies and functions in the Central Hall of Parliament including arrangements for addresses by international dignitaries such as the U.S. President, etc.

Dr. Sulagna Chattopadhyay is currently the Director, PARI & President, SaGAA (Science and Geopolitics of Arctic and Antarctic). She is also the founder-editor of ISSN and RNI-accredited Geography and You (G'nY), a journo-magazine focusing on climate change, development, and the environment in particular, being published since 2001. She has worked in climate change, polar studies, disaster management, and biodiversity for nearly three decades. She has been involved in various research and outreach programmes and has co-authored two books, Climate Change and the White World; Science and Geopolitics of the White World: Arctic- Antarctic-Himalaya, published by Springer, and six other books on varied topics. She has delivered many lectures on Role of Al in good governance.

Note: Faculty names are tentative and may change at the time of programme.



Dr. Sulagna Chattopadhyay Director, PARI



About International Anti-Corruption Academy (IACA)

IACA was initiated by the United Nations Office on Drugs and Crime (UNODC), INTERPOL, the European Anti-Fraud Office (OLAF), the Republic of Austria, and other stakeholders. The idea of an international anti-corruption academy arose out of INTERPOL's International Group of Experts on Corruption, which at the time included Martin Kreutner, who became IACA's first Dean, Michael Hershman, Chairperson of IACA's International Senior Advisory Board, and the late Franz-Hermann Brüner, Director-General of OLAF at the time. The adoption of the United Nations Convention against Corruption (UNCAC) in 2005 and its subsequent implementation in many countries also played an influential role.

IACA, located in Laxenburg, Vienna, Austria is the world's best institution for imparting capacity building training programmes for Mid and Senior level officers/executives in the Ministries/Departments, PSEs and Autonomous Bodies under Central and State Governments including State Legislative Assemblies in India. The IACA advances the goals of the United Nations Convention against Corruption, promotes the rule of law, and provides support and technical assistance for states, organizations, corporations, and other stakeholders.

The principal mission of IACA is to deliver and facilitate anti-corruption education and training for professionals and practitioners from all sectors. Their holistic curricula address a wide range of disciplines and cater to various regions of the world. Furthermore, they also advance an understanding of the cross-cutting and devastating nature of corruption and thus call for a broader contextualization.

IACA in collaboration with PARI has successfully completed the 3 batches on Tailor Made Leadership Training Programme on Anti-Corruption & Good Governance for Indian officers in March, June 2024 and Sept-Oct, 2025. IACA has now decided to organise the next batch from 21 to 28 February 2026.

Outcome of Training

Corruption is a global phenomenon that constitutes a serious barrier to smooth public service delivery. Corruption in the public sector hampers the efficiency and credibility of public services, undermines confidence in public institutions, and increases the cost of public transactions. It has devastating effects on economic growth, foreign investments, and social development, negatively impacting a population's quality of life. Integrity is considered essential for building strong state institutions resistant to corruption.

As corrupt practices are becoming more sophisticated, the "Tailor Made Leadership programme on Anti-Corruption and Good Governance" in the Era of AI developed by International Anti-Corruption Academy (IACA) will be able to address the above challenges, advise senior officials working in vigilance administration within public institutions and public enterprises of India on the latest developments, and give them the possibility to gain further insight on best practice examples and initiatives together with renowned international professors and practitioners.



Indian officers attending (Second Batch) the Tailor Made Leadership programme on Anti-Corruption and Good Governance during 21-28 June, 2024 at Laxenburg, Vienna, Austria.

UPCOMING BATCH

Course Schedule (Tentative) 23 February to 27 February, 2026

Vienna	Duration	: 5 Da	ys
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DATE/DAY	TIME	TOPIC	
Monday	08:45am - 09:00am	Welcome Remarks	
February 23, 2026	09:00am - 10:30am	Team Building	
	10:30am - 11:00am	Coffee Break	
	11:00am - 12:30pm	Public Procurement I	
	12:30pm - 01:30pm	Lunch Break	
	01:30pm - 03:00pm	Public Procurement II	
	03:00pm - 03:30pm	Coffee Break	
	03:30pm - 05:00pm	Anti-Money Laundering	
Tuesday	09:00am - 10:30am	International Anti-Corruption Conventions and Anti-Bribery Mechanisms	
February 24, 2026	10:30am - 11:00am	Coffee Break	
	11:00am - 12:30pm	Conflict of Interests	
	12:30am - 01:30pm	Lunch Break	
	01:30pm - 03:00pm	Using Artificial Intelligence (AI) to prevent Corruption I	
	03:00pm - 03:30pm	Coffee Break	
	03:30pm - 05:00pm	Using Artificial Intelligence (AI) to prevent Corruption II	
Wednesday	08:55am	Group Photo	
February 25, 2026	09:00am - 10:30am	How to apply Corruption and Electronic Evidence : A Primer for Non - Technicians I	
	10:30am - 11:00am	Coffee Break	
	11:00am - 12:30pm	How to apply Corruption and Electronic Evidence : A Primer for Non - Technicians II	
	12:30pm - 01:30pm	Lunch Break	
Thursday	09:00am - 10:30am	Ethical Dilemma I	
February 26, 2026	10:30am - 11:00am	Coffee Break	
	11:00am - 12:30pm	Ethical Dilemma II	
	12:30am - 01:30pm	Lunch Break	
	01:30pm - 03:00pm	Ethical Leadership in the time of Al I	
	03:00pm - 03:30pm	Coffee Break	
	03:30pm - 05:00pm	Ethical Leadership in the time of AI I Closing / Awarding of Certificates	
Friday February 27, 2026	09:00am - 11:30am	Guided Tour of UNODC Vienna International Center (VIC)	
	11:30am - 12:30pm	Lunch	
Saturday February 28, 2026	Departure for New De	elhi, India	

LAXENBURG AUSTRIA: LECTURERS' OVERVIEW









Judith STEMERDINK-HERRET is an organizational consultant, trainer and business administrator. After ten years in the Austrian private sector with focus on controlling and finance she decided to look for new adventures. These led her to living and working as a humanitarian aid and development worker in Kenya, Uganda and Côte d'Ivoire for 7 years. She aspires positive change and constantly search for innovative ways to achieve necessary adjustments. Her aim is to enable reflection and transformation at personal, organisational, and systemic level to live and use the collective wisdom of humans. She loves hosting enabling spaces where new ideas can emerge, unique networks are created and unexpected fresh paths are experienced.

Caroline NICHOLAS is a Senior Legal Officer with the International Trade Law Division of the United Nations Office of Legal Affairs (the UNCITRAL Secretariat). She has served as Secretary to its Working Group on Procurement and Infrastructure Development, which drafted the UNCITRAL Model Law on Public Procurement, an accompanying Guide to Enactment, and other documents in the field. She previously advised on international war damage claims at the UN Compensation Commission, was a UN internal investigator, and has practiced law in the City of London and Hong Kong. She also serves as a Chairman of a UN Performance Appraisal Rebuttal Panel and undertakes voluntary policy advice and conflict resolution roles within the UN Secretariat.

Drago KOS is currently the Chair of the OECD Istanbul Anti-Corruption Action Plan and a member of the IACA Academic Advisory Board. Between 2014 and 2022 he was the Chair of the OECD Working Group on Bribery in International Business Transactions, between 2003 and 2011 he was the Chairman of the Council of Europe's Group of States against Corruption (GRECO). In his country, Slovenia, he was the first Chair of the Commission for the Prevention of Corruption and leader of a working group, which produced the Slovenian Corporate Integrity Guidelines.

Vytenis BENETIS is the Director of i-intelligence in Asia. Vytenis has worked as an intelligence analyst for a decade. His professional experience covers a wide range of missions and organizations including the Lithuanian Ministry of Defence, NATO, and the European Union on both the operational and strategic level. While working as an analyst, and later as a team leader, Vytenis developed practical solutions to tackling large information flows and delivering actionable intelligence to senior decision makers. Vytenis has an extensive engineering academic background: he holds B.Sc. degree in Systems Engineering from the U.S. Naval Academy and PhD in Mechanical Engineering from the University of Maryland. Since joining i-intelligence, Vytenis has provided research, training, and advisory services to public and private sector clients across Asia. His mandates have spanned a range of intelligence disciplines including criminal intelligence, cyber intelligence, fraud investigations, counterterrorism and general open source and social media investigations. As the company's lead instructor in Asia, Vytenis





has provided training to dozens of government agencies and international organizations in the region. Vytenis has also been consulting the UNCCT on various projects helping UN members states to counter terrorism. As such, he is sensitive to regional security challenges and local information cultures.

Katalin PALLAI is a distinguished policy expert, educator, and coach with over 30 years of international experience in consulting, education, and facilitation. Her work focuses on leadership, ethics and integrity management, negotiation, and the facilitation of cocreative processes. She has served leaders and organizations in 16 countries, advising high-level government officials, civil society actors, and development agencies including the World Bank, European Commission, UNDP, UNODC, USAID, and the Council of Europe. Katalin holds a PhD in Political Science from the Central European University. She played a pioneering role in integrity education for civil servants in Hungary, notably as an associate professor at the National University for Public Service, where she developed the country's curriculum for integrity advisors. Currently, she is a senior lecturer at the International Anti-Corruption Academy (IACA) and a key expert in the Council of Europe's Leadership Academy Program. She is known for her systemic, value-based coaching methods and experiential, dialogic teaching style. Katalin has authored several publications on public policy, integrity, and urban strategy most notably The Budapest Model, which she edited for the World Bank and Open Society Institute.



Eduard IVANOV is Head of Research & Analytics Department at the International Anti-Corruption Academy (IACA). He has a solid academic and practical experience in compliance, preventing and combating corruption, money-laundering, and terrorist financing. He leads the IACA' research projects on typologies of corruption offences, integrity and anti-corruption compliance in sport and in the humanitarian aid sector. Eduard Ivanov lectured at the FGV Sao Paulo Law School (Brazil), the University of Nice (France), the University of Muenster (Germany), and the Ca' Foscary University of Venice (Italy). He served as co-chair of the Working Group on Typologies in the Eurasian Group on Combating Money Laundering and Financing of Terrorism and was a member of the FATF Working Group on Typologies.

Note: Faculty names are tentative and may change at the time of programme.



Indian officers attending (Third Batch) the Tailor Made Leadership programme on Anti-Corruption and Good Governance during 27 September - 4 October, 2025 at Laxenburg, Vienna, Austria.



LOGISTIC NEEDS FOR VIENNA

Training Module

The Course on training in Leadership Programme on Anti-Corruption and Good Governance in the Era of Al to be organized in Laxenburg, Austria from 23 to 27 February 2026. This programme is meant only for Mid and Senior level officers/executives in the Ministries/Departments, PSEs and Autonomous Bodies under Central and State Governments including State Legislative Assembly in India. The course fee which also includes hotel charges in Austria are to be paid by the sponsoring/nominating Organisations/Institutions.

Accommodation

In Vienna: IACA will arrange standard and comfortable accommodation for the participants for 6 nights in Vienna, Austria (from the night of Sunday to Saturday 11 am). Breakfast will be provided by the Hotel on all days.

Medical Insurance

The Participants are advised to get their Medical Insurance (International travel) done before leaving the country. The sponsoring organization is responsible to reimburse the premium amount paid on it.

Travel Arrangement

The Sponsoring/Nominating organisations will bear the cost of the participants' international travel for attending training programme in Vienna, Austria as per the entitlement of the participant. The participants are requested to purchase Air tickets as per their entitlement and reach Vienna by Sunday, the 22 February 2026. The Hotel Check-in time is 03.00 pm

Passport and Visa Application

PARI will provide Visa Assistance. Once the nomination along with fee is received, participants have to visit VFS Global Centre, New Delhi or any other centre as per their convenience with the valid documents for their Visa. IACA will issue a note verbale (official invitation) for the nominated offers. It is a Turnkey Programme and therefore, the Participants can also travel on Blue Passport (Personal passport) which should have the validity of at least 3 months from the date of arrival in Austria. The Diplomatic Passport holders do not need separate visa to enter Austria, hence they need not apply for visa.

Following officers were nominated by different organisations to attend the Training Programme on Anti-Corruption & Good Governance (New Delhi + Vienna, Austria)

2-9 March 2024 (Batch I)

- Joint Secretary and CVO, Ministry of Women and Child Development
- Director, Indira Gandhi Institute of Medical Sciences, Patna, Bihar
- Professor, Microbiology & Medical Superintendent, LGB Regional Institute of Mental Health, Tezpur
- Chief Vigilance Officer, IFFCO, New Delhi
- Dy. Director (Admn.), Indira Gandhi Institute of Medical Sciences, Patna
- Registrar, Indian Institutes of Science Education and Research (IISER), Kolkata,
- Deputy Medical Superintendent, LGB Regional Institute of Mental Health, Tezpur
- Assistant Professor, Department of Psychiatric Nursing, LGB Regional Institute of Mental Health, Tezpur
- Assistant Professor, Department of Psychiatry, LGB Regional Institute of Mental Health, Tezpur

21-28 June 2024 (Batch II)

- Secretary, Arunachal Pradesh Legislative Assembly
- Commissioner & Secretary, Mizoram Legislative Assembly
- Secretary-In-Charge, Nagaland Legislative Assembly
- CVO, Mahanadi Coalfields Limited, Sambalpur, Odisha
- Special Secretary to the Speaker, Arunachal Pradesh Legislative Assembly
- Deputy Secretary, Arunachal Pradesh Legislative Assembly
- DYSP, State Vigilance Department, Arunachal Pradesh
- General Manager (Excv/Vig.), Coal India Limited, Kolkata, W.B.
- SO, Security, Arunachal Pradesh Legislative Assembly
- · Committee Officer, Mizoram Legislative Assembly

27 Sep to 4 Oct 2025 (Batch III)

- Joint Secretary, Department of Science & Technology, GOI, New Delhi
- Joint GM & CVO, Indian Farmers Fertiliser Cooperative Limited, New Delhi
- Deputy Director (Admin.), AIIMS, Raebareli, UP
- Deputy Chief Vigilance Officer, Ministry of Housing and Urban Affairs, New Delhi
- Superintending Engineer (Electrical and Mechanical), Vigilance Unit, CPWD, New Delhi
- Superintending Engineer (Civil), Vigilance Unit, CPWD, New Delhi
- IPS, Superintendent of Police, East Khasi Hills, Shillong, Meghalaya
- IPS, Principal, Meghalaya Police Academy/Police Training School, Umran, Ri-Bhoi, Meghalaya
- IPS, Superintendent of Police, West Garo Hills, Tura, Meghalaya
- MPS, Dy. Superintendent of Police (SW), Shillong, Meghalaya



OUR CLIENT ORGANISATIONS (SINCE NOVEMBER 2017)

GOVERNMENT OF INDIA

- Department of Pension & Pensioners Welfare
- 2. Department of Personnel and Training
- 3. Ministry of Tribal Affairs
- 4. Ministry of Earth Sciences
- 5. Ministry of Electronics and Information Technology
- 6. Ministry of Development of North Eastern Region
- 7. Department of Space
- 8. Department of Scientific and Industrial Research
- 9. Ministry of Road Transport & Highways
- 10. Ministry of Communication (Department of Posts)
- 11. Ministry of Health & Family Welfare
- 12. Ministry of Shipping
- 13. Department of Industrial Policy & Promotion
- 14. Department of Health Research
- 15. Ministry of Parliamentary Affairs
- 16. Ministry of Coal
- 17. Department of Revenue, Ministry of Finance
- 18. Ministry of Human Resource Development
- 19. Ministry of Tourism
- 20. Department of Youth Affairs
- 21. Department of Agricultural Research and Education
- 22. Ministry of Power
- 23. ICMR, Department of Health
- 24. DRDO, Department of Defence Research
- 25. Department of Economic Affairs
- 26. Department of Empowerment of Persons with Disabilities
- 27. Ministry of Education
- 28. Department of Drinking Water & Sanitation
- 29. Department of Justice
- 30. Ministry of Women and Child Development
- 31. Department of Sports
- 32. Department of Science & Technology
- 33. Ministry of Housing and Urban Affairs, New Delhi

PUBLIC SECTOR ENTERPRISES

- 1. National Aluminium Company, Bhubaneswar
- 2. Bharat Heavy Electricals Limited, New Delhi
- 3. Hindustan Aeronautics Limited, Bangalore
- 4. Central Coalfields Limited, Ranchi
- 5. South Eastern Coalfields Limited, Bilaspur
- 6. Mahanadi Coalfields Limited, Sambalpur
- 7. Western Coalfields Limited, Nagpur
- 8. Indian Bank, Chennai
- 9. RITES Limited, Gurugram
- 10. TCI Ltd., New Delhi
- 11. Oil & Natural Gas Corporation, New Delhi
- 12. Ircon International Limited, New Delhi
- 13. National Highways Authority of India, New Delhi
- 14. Indian Oil Corporation Ltd., New Delhi
- 15. Bharat Petroleum Corporation Ltd., Mumbai

- 16. Hindustan Petroleum Corporation Limited, Mumbai
- 17. DFCCI Ltd., New Delhi
- 18. IFFCO Ltd., New Delhi
- 19. IREDA, New Delhi
- 20. GAIL (India) Ltd., Noida
- 21. Oil India Limited, Duliajan
- 22. IREL (India) Limited, Mumbai
- 23. MMTC Limited, New Delhi
- 24. New Mangalore Port Trust, Mangalore
- 25. India Tourism Development Corp. Ltd., New Delhi
- 26. BIRAC, New Delhi
- 27. NLC India Limited, Nevveli
- 28. Balmer Lawrie & Co. Ltd., Kolkata
- 29. IFCI Limited, New Delhi
- 30. HLL Lifecare Limited, Thiruvananthapuram
- 31. PFRDA, New Delhi
- 32. MSTC Limited, Kolkata
- 33. Northern Coalfields Limited, Singrauli
- 34. Power Finance Corporation Ltd., New Delhi
- 35. MRP Ltd., Mangalore
- 36. Mishra Dhatu Nigam Limited, Hyderabad
- 37. BEML Ltd., Bangalore
- 38. CMPDI Ltd., Ranchi
- 39. ALIMCO, Kanpur
- 40. MOIL Limited, Nagpur
- 41. NBCC, New Delhi
- 42. NEEPC Ltd., Shillong
- 43. Hindustan Shipyard Ltd., Visakhapatnam
- 44. Syama Prasad Mookerjee Port, Kolkata
- 45. Ferro Scrap Nigam Limited, Bhilai
- 46. NEDFi Ltd., Guwahati
- 47. Bharat Coking Coal Limited, Dhanbad
- 48. Paradip Port Authority, Paradip
- 49. NHPC Limited, Faridabad
- 50. SJVN Limited, Shimla
- 51. Jute Corporation of India Limited, Kolkata
- 52. Bharat Electronics Limited, Bangalore
- 53. Machine Tool Prototype Factory, Ambernath
- 54. Ordnance Factory, Medak
- 55. Bhakra Beas Management Board, Chandigarh
- 56. UCO Bank, Kolkata
- 57. Heavy Vehicles Factory, Chennai
- 58. Bengal Chemicals & Pharmaceuticals Ltd., Kolkata
- 59. AVNL. Chennai
- 60. AVNL IOL, Ambernath
- 61. Damodar Valley Corporation, Kolkata
- 62. NHDC Ltd., Noida
- 63. India First Life Insurance Company Ltd., Mumbai
- 64. Central Warehousing Corporation, New Delhi
- 65. Numaligarh Refinery Limited, Assam
- 66. Hindustan Copper Limited, Kolkata

- 67. THDC India Limited, Rishikesh
- 68. Heavy Engineering Corporation Limited, Ranchi
- 69. Indian Overseas Bank, Chennai
- 70. Coal India Limited, Kolkata
- 71. United India Insurance Co. Ltd., Bangalore
- 72. KAP Ltd., Bangalore
- 73. Vehicle Factory, Jabalpur
- 74. NHSRC Ltd., New Delhi
- 75. Repco Bank, Chennai
- 76. BBJ Construction, Kolkata
- 77. Mazagon Dock Shipbuilding Limited, Mumbai
- 78. Eastern Coalfield Limited, Pashim Bardhman
- 79. NCRTC, New Delhi
- 80. Agriculture Insurance Company Of India Limited, New Delhi
- 81. MECON Limited, New Delhi

AUTONOMOUS BODIES

- 1. National Crime Record Bureau, New Delhi
- 2. Centre for Excellence in Basic Sciences, Mumbai
- 3. CCSIR-CECRI, Karaikudi
- 4. Securities and Exchange Board of India, Mumbai
- 5. Central Board of Excise and Customs, New Delhi
- 6. ICMAM, Chennai
- 7. India Meteorological Department, New Delhi
- 8. IGCAR, Chennai
- 9. LGBRIMH, Tezpur
- 10. Institute of Nano Science and Technology, Mohali
- 11. National Biodiversity Authority, Chennai
- 12. AIIMS, New Delhi
- 13. JIPGMER, Puducherry
- 14. Rajya Sabha Secretariat, New Delhi
- 15. Institute for Plasma Research, Ahmedabad
- 16. Office of the CGDA, New Delhi
- 17. NITRD, New Delhi
- 18. NCPSL, New Delhi
- 19. National Productivity Council, New Delhi
- 20. Indian Institute of Foreign Trade, New Delhi
- 21. National Skill Development Council, New Delhi
- 22. NIRDPR, Hyderabad
- 23. CIHCS, West Kameng
- 24. Chittaranjan National Cancer Institute, Kolkata
- 25. National Council of Science Museums, Kolkata
- 26. Physical Research Laboratory, Ahmedabad
- 27. CCRUM, New Delhi
- 28. Children's Film Society India, Mumbai
- 29. NIM, SME, Hyderabad
- 30. NIRM, Bangalore
- 31. AIIMS, Jodhpur
- 32. NTRO, New Delhi
- 33. AIIMS, Nagpur
- 34. Tata Memorial Hospital, Mumbai
- 35. VMMC & Safdarjung Hospital, New Delhi
- 36. SVNIRTR, Cuttack
- 37. Indira Gandhi Rashtriya Uran Akademi, Amethi

- 38. AIIMS, Raipur
- 39. AIIMS, Bhubaneswar
- 40. AIIMS, Deoghar
- 41. National Capital Region Planning Board, New Delhi
- 42. National Small Industries Corporation, New Delhi
- 43. BPRD, New Delhi
- 44. IPGMER, New Delhi
- 45. Lady Hardinge Medical College, New Delhi
- 46. Smt. S. K. Hospital, New Delhi
- 47. North Eastern Council Secretariat, Shillong
- 48. AIIMS, Gorakhpur
- 49. Aeronautical Quality Assurance, New Delhi
- 50. NIEIT, New Delhi
- 51. NERIWLM, Tezpur
- 52. NIFT, New Delhi
- 53. National Centre for Cell Science, Pune
- 54. CMLRE, Kochi
- 55. NIFTEM, Sonipat
- 56. Energy Management System, Thiruvananthapuram
- 57. Coir Board, Kochi
- 58. AIIMS, Rishikesh
- 59. AIIMS, Patna
- 60. AIIMS, Raebareli
- 61. AIIMS, Awantipora
- 62. AIIMS, Mangalagiri
- 63. AIIMS, Bibinagar
- 64. Dr. Ambedkar International Centre, New Delhi
- 65. Central University of Punjab, Bathinda
- 66. Central Institute of Psychiatry, Ranchi
- 67. SEEPZ-SEZ, Mumbai
- 68. ARAI, Pune
- 69. NSEIT Limited, Mumbai
- 70. Central University of Karnataka, Kalaburagi
- 71. Maharashtra Maritime Board Mumbai, Mumbai
- 72. South Central Zone Cultural Centre, Nagpur
- 73. Indian Institute of Technology, Roorkee
- 74. National School of Drama, New Delhi75. S.V. National Institute of Technology, Surat
- 76. Competition Commission of India, New Delhi
- 77. Indira Gandhi Institute of Medical Sciences, Patna
- 78. IISER, Kolkata
- 79. National Institute of Tuberculosis
- 80. Rubber Board, Kottayam
- 81. IRMRA, Thane
- 82. NECTAR, Shillong
- 83. Indian Institute of Tropical Meteorology, Pune
- 84. RIPANS, Aizawl

STATE ASSEMBLIES/GOVERNMENT

- 1. Meghalaya Legislative Assembly Secretariat
- 2. Punjab Vidhan Sabha Secretariat
- 3. Sikkim Legislative Assembly Secretariat
- 4. Government of National Capital Territory of Delhi
- 5. Mizoram Legislative Assembly Secretariat
- 6. Arunachal Pradesh Legislative Assembly Secretariat
- 7. Nagaland Legislative Assembly

International Trainings Organised by PARI

In all 23 international training programmes have been completed by PARI:

London | October 2018 | November 2018 | January 2019 | February 2019 | March 2019 | May 2019 | Oct 2019 | Dec 2019 | Feb 2020 |

Public Policy Management in Parliamentary Democracy

London | April 2019 | June-July 2019 | Aug-Sep 2019 | Nov-Dec 2019 | July 2022 | Oct 2022 | **Public Health Policy Administration in Parliamentary Democracy**

London | Feb 2020 | **Anti-Corruption in a Parliamentary Democracy**

Melbourne | Feb 2020 | June 2022 | November 2022 | Leadership for Mental Health System Development

Perth | October-November 2023 | **Public Policy Management in Parliamentary Democracy**

Vienna | March 2024 | June 2024 | Sep-Oct 2025 | A Tailor Made Leadership Training Programme on Anti-Corruption and Good Governance

National Training Organised by PARI

About 73 national training programmes have been completed by PARI:

New Delhi | Nov 2017 | Jan 2018 | Feb 2018 | May 2018 | 2 courses in Aug 2020 | April 2022 | **Basic Course on Parliamentary Procedures.**

New Delhi \mid Feb 2018 \mid May 2018 \mid Advanced Course on Parliamentary Procedures.

New Delhi | March 2018 | April 2018 | 2 courses in July 2018 | Oct 2018 | Sep 2019 | Nov 2019 | Customised Training Programme on Parliamentary Procedures.

New Delhi | July 2018 | Customised Course on Parliamentary Administration for Officers of State Assemblies/UTs.

New Delhi | 2 courses in July 2018 | Customised Training Programme for Protocol Officers dealing with Parliament/Visiting Parliamentary Committees in Chief Secretary Office.

Mumbai | Sep 2019 | Parliamentary Procedure in collaboration with National Institute of Securities Markets (NISM).

New Delhi | Sep 2020 | Jan 2021 | Feb 2021 | March 2021 | Sep 2021 | Nov 2021 | Online workshop on Parliamentary Questions and Assurances.

New Delhi | Sep 2020 | Sep 2021 | Online workshop on Parliamentary Committee System.

New Delhi \mid Sep 2020 \mid Online course on Hospital Procurement Vigilance.

New Delhi | Dec 2020 | July 2023 | Online and Offline Customised Training Programme for the PAs attached to Hon'ble Members of Parliament.

New Delhi | 2 courses in Feb 2021 | March 2021 | May 2021 | June 2021 | 2 courses in July 2021 | Sep 2021 | Jan-Feb 2022 | Feb 2022 | Sep 2022 | Oct 2023 | Online Training Course on Preventive Vigilance.

New Delhi | March 2021 | Online Course on Gender Sensitisation.

New Delhi | May 2021 | June 2021 | Aug 2021 | Nov 2021 | Feb 2023

| Sep 2023 | Online Course on 'Vigilance Management' for Vigilance Officers.

New Delhi | Oct 2021 | Online Course on VIP Protocols.

Duliajan | Aug 2022 | **Training on 'What every manager should know** about disciplinary proceedings'.

Kolkata | Sept 2022 | Jan 2023 | Training on Preventive Vigilance.

Gurugram | Sept 2023 | Customised Two Days Programme on Vigilance, Public Procurement and Ethics & Good Governance for the officers working in RITES Limited.

New Delhi | Feb 2024 | Two Days Online Course on Preventive Vigilance for the Officers Working in Oil India Limited.

New Delhi | Apr 2024 | Preventive Vigilance and Good Governance.

New Delhi | June 2024 | Vigilance Management.

New Delhi \mid Sep 2024 \mid Online Course on RTI ACT 2005 for the officers working in OIL India Ltd.

New Delhi | Sep 2024 | Aug 2025 | Conducting Disciplinary Proceeding for Good Governance.

New Delhi | Sep-Oct 2024 | 4 Courses in Oct 2024 | 2 Courses in Nov 2024 | NCRTC CDA Rules and Disciplinary Proceeding for NCRTC.

New Delhi | Oct 2024 | Nov 2024 | Online Course on Preventive Vigilance and Good Governance.

New Delhi | $0ct\ 2024$ | Online Workshop on Cyber Security Awareness.

New Delhi I May 2025, July 2025 I Public Procurement: Decision Making, Vulnerabilities, and Remedies-A Case Study Approach.







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